

# REGIONAL TRANSIT ISSUE PAPER

Agenda Item No.	Board Meeting Date	Open/Closed Session	Information/Action Item	Issue Date
11	06/14/10	Open	Action	06/07/10

Subject: Accepting Public Comment on Proposed Fiscal Year 2011 Budget

## ISSUE

Whether to accept public comment on Proposed Fiscal Year 2011 Budget

## RECOMMENDED ACTION

- A. Accept Public Comment on the Proposed Fiscal Year 2011 Budget; and
- B. Motion: To Continue the Public Hearing to June 28, 2010

## FISCAL IMPACT

None as a result of this action.

## DISCUSSION

The Proposed Fiscal Year 2011 Budget was released for public review on April 12, 2010. The public is offered an opportunity to express opinions regarding the proposed Fiscal Year 2011 Budget. As of this date staff has received no public comment on the proposed budget.

Since the Proposed FY 2011 Budget was released for the 60-day public review, updated information has been received on revenues and expenditures that will impact the final FY 2011 Budget and has been incorporated into the proposed budget (Updated Attachment 1):

### **Revenues:**

- *State and Local Subsidy* - Measure A revenue projection for FY 2011 was increased by \$3.4 million, based on updated information from the Sacramento Transportation Authority (STA). On May 13<sup>th</sup> the STA Board approved the 0% change from FY 2010 projected revenues. Earlier budget projections assumed an additional 14% decrease over FY 2010 Measure A revenue.

### **Expenditures:**

- *Salary & benefits* - has been an area of continued analysis due to the costs related to the reduction in work force, including retirements; savings associated with union concessions; and operational labor/fringe benefit savings directly resulting from service reductions. The total proposed increase of \$2.6 million includes the following items:
  - Transfer of \$0.3 million of savings from labor to non-labor category for savings in Worker's Compensation insurance costs associated with labor concessions.
  - Increase \$2.3 million comprised of added pension costs unknown in early budget development; increased scheduled overtime over original projections; and adjustments to employee count after run cut preceding service reduction on 6/20.

Approved:

Presented:

FINAL 6/9/10

General Manager/CEO

Chief Financial Officer

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- *Professional Services* - Increase of \$1.1 million, which includes an increase in projected costs for arbitration for one union group of \$230,000; an increase in the projected paratransit costs of \$0.7 million; and increases in other service related costs.
- *Materials and Supplies* – Decrease of \$0.3 million in Bus and Light Rail parts and other supply reductions.
- *Insurance & Liability* - Increase of \$8,000, resulting from the combination of an increase in actual insurance premium costs over earlier budget projections for the Excess Liability Premium and an expected reduction in Workers Compensation costs related to labor union concessions, both in the amounts of \$0.3 million and \$0.308 million, respectively.

The RT Executive Management Team and the RT Board are doing everything possible to contain and reduce operating costs to meet the continuing revenue shortfalls, including the following:

- Continuing hiring freezes and implementing layoffs for Administrative staff along with a 21% service reduction effective June 20, 2010.
- Currently negotiating labor agreements with two union groups, IBEW and ATU. RT’s three other labor agreements (AEA, MCEG, AFSCME) have been completed and resulted in the net-zero increase over the base year FY 2009 costs for those employee groups.
- Reduced paratransit services in the FY 2011 proposed budget by \$2.7 million, and currently in negotiations with Paratransit regarding these proposed reductions.
- Reduced security costs for FY 2011.
- Reduced PLPD insurance and Worker’s Compensation accruals for FY 2011 due to the reduction in exposure to associated risk as a result of service reductions.

Table 1 illustrates the proposed changes in revenue and expenses for the FY 2011 Operating budget due to updated data combined with fine tuning the service reduction savings and work force reduction savings.

The table contains a credit in FY 2011 in the amount of \$2.3 million to recognize the as yet unrealized value of the labor concessions currently under negotiation with IBEW and ATU that are attributable to FY 2010, using net-Zero over base calculations. The amount is expressed in the manner presented to preserve the integrity of the FY 2011 budget for salaries and benefits. When realized, the FY 2010 concessions will be applied to the prior year which will have a favorable affect on the total carryover deficit from FY 2010 to FY 2011.

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**Table 1**  
(Dollars in thousands)  
**Proposed Changes to FY 2011 Operating Budget**

	FY 2011 Proposed Budget 04-12-10	FY 2011 Proposed Budget 06-14-10	Change
<b>Revenues:</b>			
Fare Revenue	\$30,801	\$30,801	\$0
Contracted Services	3,749	3,749	0
Other Income	4,295	4,295	(0)
State and Local Subsidy	54,090	57,455	3,365 <sup>1</sup>
Federal Subsidy	21,519	21,519	(0)
<b>Total Revenues</b>	<b>\$114,454</b>	<b>\$117,819</b>	<b>\$3,365</b>
<b>Expenses:</b>			
Salaries & Benefits	\$64,848	\$69,730	\$4,882 <sup>2</sup>
Unrealized FY 2010 union concessions	0	(2,331)	(2,331) <sup>3</sup>
Professional Services	16,868	17,974	1,106 <sup>4</sup>
Materials & Supplies	7,815	7,515	(300) <sup>5</sup>
Utilities	4,617	4,617	0
Insurance & Liability	6,413	6,421	8 <sup>6</sup>
Other Expenses	1,814	1,814	(0)
<b>Subtotal</b>	<b>\$102,375</b>	<b>\$105,740</b>	<b>\$3,365</b>
FY 2010 Carryover expense	12,079	12,079	-
<b>Total Expenses</b>	<b>114,454</b>	<b>\$117,819</b>	<b>3,365</b>
<b>Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Notes**

- <sup>1</sup> Increase of \$3.4 million in Measure A based on STA's revenue projection of zero change for FY 2011 and transfer of \$0.08 million in STA funds to Capital to pay for Park, Pay & Ride capital costs.
- <sup>2</sup> Adjustments for differences in lay-off and service reduction savings, also changes to pension rates.
- <sup>3</sup> Unrealized FY 2010 union concessions expected in FY 2011.
- <sup>4</sup> Estimated additional cost of one arbitration process - increase of \$0.2 million, Paratransit increase of \$0.7 million to a maximum of \$8.4 million, and other changes to services.
- <sup>5</sup> Reduction in Bus and Rail parts of \$250,000 and other supply reductions.
- <sup>6</sup> Reduction of \$0.3 million in Workers Comp. costs due to labor union concession, increase of \$0.3 million in insurance actual premium costs for Excess Liability over previously budgeted amount.

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## Proposed FY 2011 Capital Budget

The total proposed Capital budget includes all known and estimated funding sources. Staff continues to work with external agencies to finalize funding availability for ongoing and new projects. There have been adjustments to the originally projected funding additions of \$5.2 million which include reductions in Federal ARRA 2 funding, Federal CMAQ Funding, and State Proposition 1B funding (PTMISEA) funding. Final revisions to the proposed Capital budget, if any, will be provided by the June 28<sup>th</sup> Board meeting.

Table 2 illustrates the funding changes that have been included since the FY 2011 Capital Funding Additions summary was first presented on April 12, 2010.

**Table 2**  
FY 2011 Changes in Capital Funding Additions

Project No.	Project Name	Abridged FY 2011 04/12/2010	Abridged FY 2011 06/14/2010	Changes	Description
410	South Sacramento Phase 2 Light Rail Extension	\$ 5,284,338	\$ 5,713,141	\$ 428,803	Increase in State Prop 1B (PTMISEA) Funding
R085	UTDC Retrofit	5,251,331	3,551,331	(1,700,000)	Reduction in Federal ARRA 2 Funding of \$3,700,000 Increase in State Prop 1B (PTMISEA) Funding of \$2,000,000
P005	Paratransit Vehicle Replacement	2,811,331	2,811,331	-	No change
B041	Neighborhood Ride Replacement Hybrid Vehicles	-	177,000	177,000	Increase in State PTA Funding
4017	Bus Stop Improvement Program	627,000	285,313	(341,687)	Reduction in Federal New Freedom Funding
B017	Citrus Heights Bus Stop Improvements	1,270,000	793,750	(476,250)	Reduction in Federal ARRA 2 Funding of \$345,862 Increase in Federal 5307 TE Funding of \$345,862 Reduction in Local RT/Other Funding of \$476,250
645	Major LRT Station Improvements	-	120,878	120,878	Increase in State PTA Funding of \$159,000 Decrease in State STA Funding of \$38,122
New	Bus Lot Improvements	-	640,000	640,000	Increase in State Prop 1B Transit Security Funding
715	Bus Maintenance Facility #2 (Phase 1)	6,200,000	500,000	(5,700,000)	Reduction in Federal ARRA 2 Funding of \$6,200,000 Increase in State California Energy Commission of \$500,000
4011	General Facilities Improvements	-	58,600	58,600	Increase in State STA Funding
R175	Watt Ave. Station Improvements	-	(20,478)	(20,478)	Reduction in State STA Funding
New	Enhancement of Emergency Power Generation	-	430,000	430,000	Increase in State Prop 1B Transit Security Funding
F010	Parking Lot Pilot Program	-	80,000	80,000	Increase in Local STA Funding
G225	Non-Revenue Vehicle Replacement	1,495,000	-	(1,495,000)	Reduction in Federal ARRA 2 Funding of \$995,000 Reduction in Federal CMAQ Funding of \$500,000
G240	Additional Fare Vending Machines/Spares	1,150,000	1,150,000	-	No change
New	LRT Video Surveillance System Upgrade	-	525,350	525,350	Increase in State Prop 1B Transit Security Funding
G230	Certificates of Participation Payments (COP's)	-	2,082,282	2,082,282	Increase in Local STA Funding for FY 2011 COP's payment
0580	Comprehensive Operational Analysis Study	250,000	250,000	-	Title changed from TMP Downtown Network Implementation Study to Comprehensive Operational Analysis Study
<b>Total Capital Project Funding Changes</b>		<b>\$ 24,339,000</b>	<b>\$ 19,148,498</b>	<b>\$ (5,190,502)</b>	

## Proposed Changes to FY 2011 Operating Budget

(Dollars in Thousands)

	FY 2010 Budget	FY 2010 Projected	FY 2011 Proposed Budget 04-12-10	FY 2011 Proposed Budget 06-14-10	Change
<b>Revenues:</b>					
Fare Revenue	\$41,000	\$33,072	\$30,801	\$30,801	\$0
Contracted Services	3,773	3,570	3,749	3,749	0
Other Income	4,146	3,849	4,295	4,295	0
State and Local Subsidy	56,394	51,418	54,090	57,455	3,365
Federal Subsidy	31,716	31,214	21,519	21,519	0
<b>Subtotal</b>	<b>\$137,029</b>	<b>\$123,123</b>	<b>\$114,454</b>	<b>\$117,819</b>	<b>\$3,365</b>
Carryover (Surplus)	3,770	5,883	-	-	-
<b>Total Revenue</b>	<b>\$140,799</b>	<b>\$129,006</b>	<b>\$114,454</b>	<b>\$117,819</b>	<b>\$3,365</b>
<b>Expenses:</b>					
Salaries & Benefits	\$89,866	\$92,116	\$64,848	\$69,730	\$4,882
Unrealized FY 2010 union concessions	0	0	0	(2,331)	(2,331)
Professional Services	23,378	22,091	16,868	17,974	1,106
Materials & Supplies	9,162	9,092	7,815	7,515	(300)
Utilities	5,574	5,432	4,617	4,617	0
Insurance & Liability	10,363	10,363	6,413	6,421	8
Other Expenses	2,456	1,991	1,814	1,814	0
<b>Subtotal</b>	<b>\$140,799</b>	<b>\$141,085</b>	<b>\$102,375</b>	<b>\$105,740</b>	<b>\$3,365</b>
FY 2010 Carryover expense	-	(12,079)	12,079	12,079	-
<b>Total Expenses</b>	<b>\$140,799</b>	<b>\$129,006</b>	<b>\$114,454</b>	<b>\$117,819</b>	<b>\$3,365</b>
<b>Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



## **Sacramento Regional Transit District**

**Abridged Proposed Budget  
Fiscal Year 2010-2011**

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## **Board of Directors**

**Steve Miller, Chair**  
City of Citrus Heights

**Don Nottoli, Vice Chair**  
County of Sacramento

**Steve Cohn**  
City of Sacramento

**Roger Dickinson**  
County of Sacramento

**Lauren Hammond**  
City of Sacramento

**Pat Hume**  
City of Elk Grove

**Roberta MacGlashan**  
County of Sacramento

**Andy Morin**  
City of Folsom

**Bonnie Pannell**  
City of Sacramento

**David Sander, Ph.D.**  
City of Rancho Cordova

**Ray Tretheway**  
City of Sacramento

## **Board of Directors Alternates**

**Steve Detrick**  
City of Elk Grove

**Robert McGarvey**  
City of Rancho Cordova

**Jeff Slowey**  
City of Citrus Heights



## **Executive Team**

**Mike Wiley**  
General Manager/CEO

**Bruce Behrens**  
Chief Legal Counsel

**Dee Brookshire**  
Chief Financial Officer

**RoseMary Covington**  
Assistant General Manager of Planning and Transit System Development

**Dan Bailey**  
Chief Administrative Officer/EEO Officer

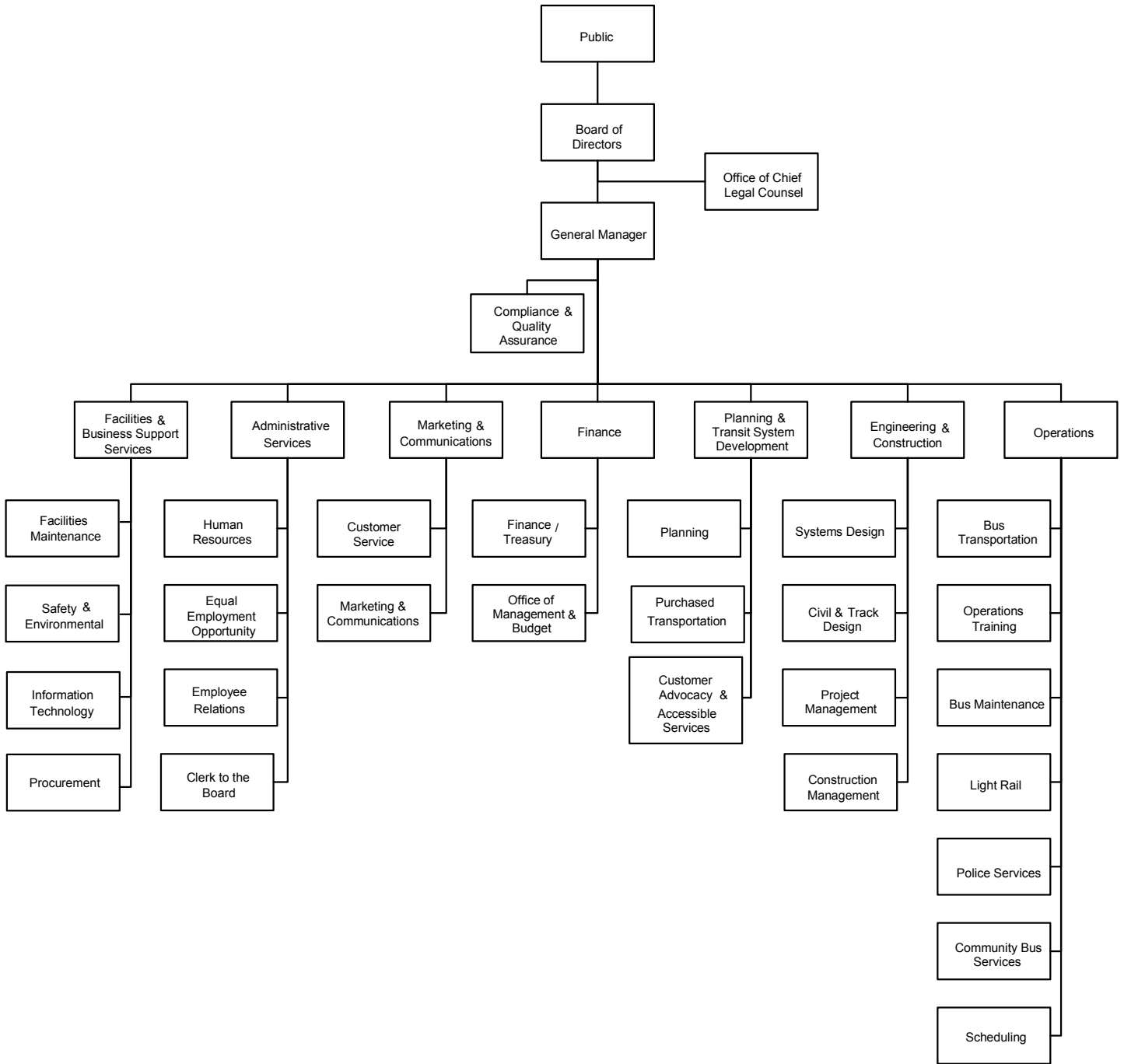
**Mark Lonergan**  
Chief Operating Officer

**Alane Masui**  
Assistant General Manager of Marketing and Communications

**Mike Mattos**  
Chief of Facilities and Business Support Services

**Diane Nakano**  
Assistant General Manager of Engineering and Construction

# Organizational Structure



## District Profile

### Facts

<b>Sacramento Regional Transit District</b>	Constructs, operates, and maintains a comprehensive mass transportation system that serves 418 square miles in Sacramento County
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<b>Bus Service</b>	
Power	Compressed Natural Gas, Diesel, Gasoline
Routes	94
Schedule	5:04 am to 11:33 pm daily
Stops	3,500
Vehicles	216 CNG Buses; 4 CNG Replica Streetcars; 28 Shuttle Vans (9 diesel, 19 gasoline)
Annual Ridership	17,735,397

<b>Light Rail Service</b>	
Power	Electrical
Miles	36.89
Schedule	3:50 am to 12:50 am daily
Stops	48
Vehicles	76
Annual Ridership	17,315,017

<b>Paratransit</b>	
ADA Passenger Trips Provided	330,616
ADA Vehicle Revenue Miles	3,102,585
Vehicles	109

<b>Passenger Amenities/ Customer Service</b>	
Transfer Centers	26
Park & Ride	18
Annual Customer Service Calls	950,904
Customer Info Line	(916) 321-2877
Website	www.sacrt.com

<b>History</b>	
Apr 1, 1973	Began operations by acquiring the assets of Sacramento Transit Authority
1973	Completed new maintenance facility and purchased 103 new buses
1987	Opened the 18.3-mile light rail system, linking the northeastern Interstate 80 and southeastern Highway 50 corridors with Downtown Sacramento
Sep 1998	Completed the first light rail extension to Mather Field/Mills Station along the Gold Line corridor
Sep 2003	Opened the South Line, extending light rail to South Sacramento
Jun 2004	Extended light rail from Mather Field/Mills to Sunrise Boulevard
Oct 2005	Extended light rail from Sunrise Boulevard to Folsom, including four new stations
Dec 2006	Extended light rail from downtown Sacramento to Sacramento Amtrak station

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## Strategic Plan

Adopted by the Board of Directors in January 2004, the RT strategic plan establishes RT's commitment to become a more efficient and competitive public transportation provider in the Sacramento region.

The Strategic Plan outlines the way RT will implement the Regional Metropolitan Transportation plan and defines RT's vision and mission. These purposes require that RT align its goals with the Region's, shape activities to support the goals, responsibly manage the things that are done, commit resources, and measure performance.

RT acts as the Region's focal point for transit research and development, strategic planning and system assessment, intermodal research coordination and facilitation, and transit education and safety training. RT's programs involve multiple modes of transportation.

This plan is RT's commitment to the people of the Sacramento Region to make their lives better. RT will accomplish this through regional leadership, ethical and sound business practices, and financial sustainability. RT will continue to focus on customer service and provide safe, clean, and reliable transportation service. To prepare for future needs in the 21<sup>st</sup> Century, RT will build and continuously develop a highly skilled transportation workforce, and will increase our readiness to respond to transportation emergencies that disrupt communities and affect our customers throughout the region. RT will continue to challenge itself to meet the growing transportation needs of the Sacramento Region.

The RT's Strategic Plan summary of Mission, Vision, Values, and Goals are on the following page is the result of the hard work of many of RT's employees and partners who are dedicated to leading the way to transportation excellence in the 21<sup>st</sup> Century. The plan is best seen as an evolving process, not a rigid or fixed document. This strategic plan will change as the needs of the Region change and reflect the transportation requirements of the Region.

## Strategic Plan, cont.

### Our Mission

To promote and enhance regional mobility and serve the public by providing quality transit services and solutions that improve the overall quality of life in the Sacramento region.

### Our Vision

A coordinated regional public transportation system that delivers quality and environmentally sensitive transit services that are an indispensable part of the fabric of communities throughout the Sacramento region.

### Our Values

- Financial Sustainability
- Customer Service
- Regional Leadership
- Quality Workforce
- Ethical and Sound Business Practices

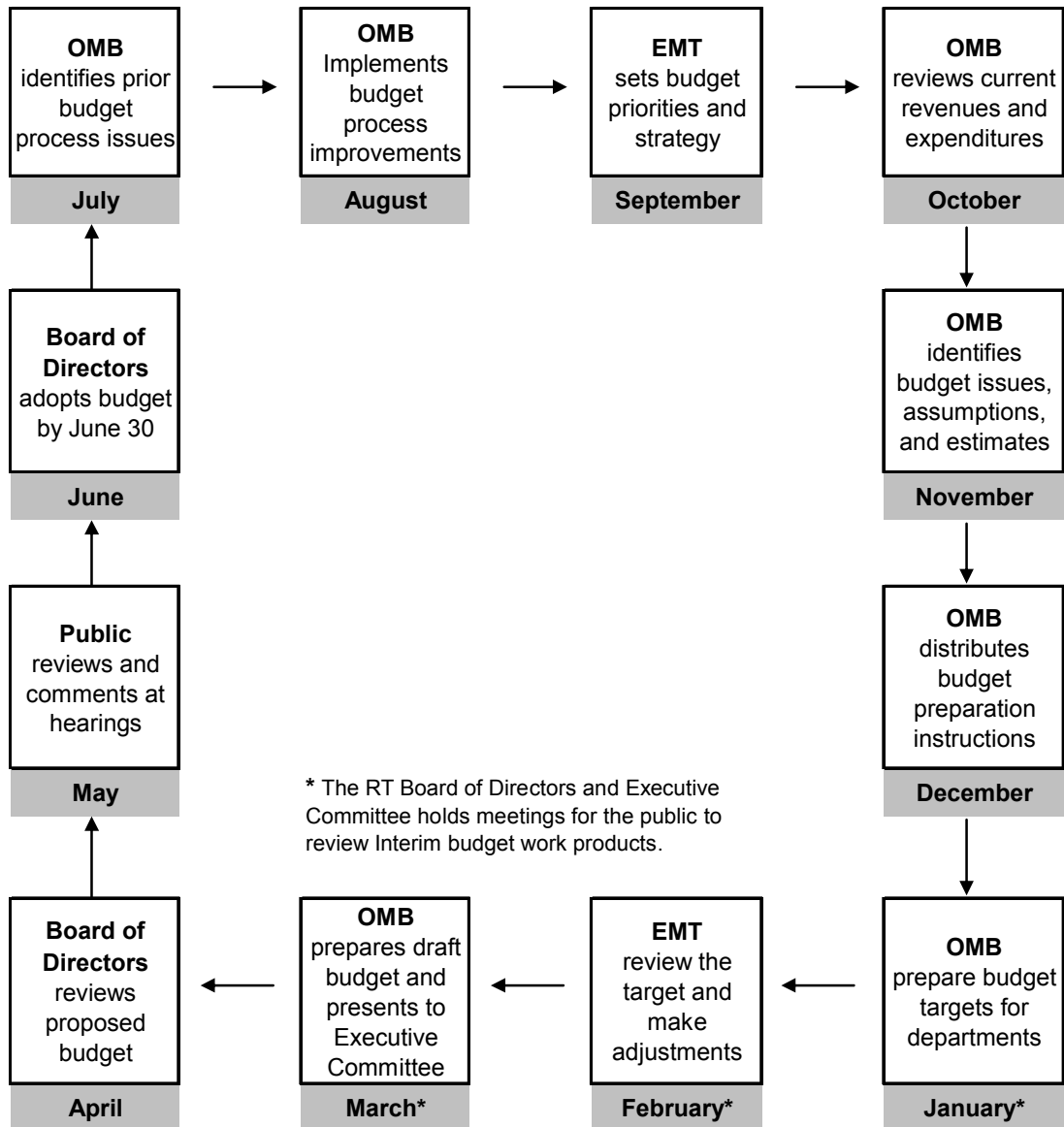
### Our Goals

1. Secure the financial means to deliver our services and programs.
2. Provide total quality customer service.
3. Create a “World Class” regional transit system.
4. Be a great workplace, attract and retain a qualified, talented and committed workforce.
5. Conduct our business in a sound and ethical matter.



## Budget Process

RT uses the annual budget to help measure and account for taxpayer dollars. The budget, as adopted by the Board of Directors, authorizes RT to spend funds. It details how RT allocates tax resources to expenditures and serves as a benchmark for evaluating accomplishments and assessing fiscal responsibility.



## Voting System

RT is governed by an eleven-member Board of Directors. Six entities (5 cities and 1 county) make appointments to RT's Board. Eight directors are appointed by "member entities" and represent jurisdictions annexed into RT's district. Three directors are appointed by "participating entities" and represent jurisdictions that contract with RT to receive transit service.

In January 2006, the RT Board directed staff to pursue legislation to change the voting system from a one-member-one-vote system to one that provides for weighted voting based upon the financial contribution made by each entity to RT. Assembly Bill 2137 established the new weighted voting system.

The system creates 100 voting shares. RT allocates the shares to jurisdictions and their members as follows:

- Five shares to each annexed jurisdiction
- Remaining shares to all jurisdictions based on financial contribution of Transit Development Act funds, funds through contracts, other local funds, and federal funds

On March 12, 2007, the RT Board of Directors adopted the new Schedule of Weighted Voting Distribution for the remainder of FY 2007. For all subsequent years, the Schedule is to be included in the proposed budget document and distributed to voting entities at least 60 days in advance of budget adoption. A summary of the tabulated vote shares adopted for FY 2010 and for FY 2011 is shown in the table below. A detailed FY 2011 Schedule of Weighted Voting is shown on the next page.

### Vote Shares By Jurisdiction

Jurisdiction	Status	Shares - FY 2010 Budget	Shares – FY 2011 Proposed
County of Sacramento	Annex	42	42
City of Sacramento	Annex	36	36
City of Rancho Cordova	Annex	9	9
City of Citrus Heights	Contract	6	5
City of Elk Grove	Contract	4	5
City of Folsom	Contract	3	3
<b>Total</b>		<b>100</b>	<b>100</b>

## Voting System, cont.

Code Section:	<u>FY 10 Federal Funds Available in the Sacramento MSA</u>							36,450,593
102205(b)(6)								
102205(b)(7)	<u>Allocation of Federal Funds to jurisdictions other than RT</u>							5,326,248
102205(b)(8)	<u>FY 10 Federal Funds Available for use in RT Service Area:</u>							31,124,345
<b>Jurisdiction Specific Values</b>								
		<u>City of Sacramento</u>	<u>County of Sacramento</u>	<u>Rancho Cordova</u>	<u>Citrus Heights</u>	<u>Folsom</u>	<u>Elk Grove</u>	<u>Totals:</u>
102205(b)(10)	<u>Population:**</u>	481,097	565,309	61,817	87,565	71,018	141,430	1,408,236
	<u>Proportionate Population:</u>	34.16%	40.14%	4.39%	6.22%	5.04%	10.04%	100.00%
	<u>Member:</u>	Yes	Yes	Yes	No	No	No	
102100.2, 102100.3	<u>Seats on the Board:</u>	4	3	1	1	1	1	11
102105.1(d)(2)(D)	<u>Federal Funds Attributed to Entity (Total Federal Funding x Share of Population):</u>	10,633,039	12,494,264	1,366,258	1,935,331	1,569,615	3,125,837	31,124,345
102105.1(d)(2)(A), 102205(b)(3)	<u>FY 11 State TDA Funds Made Available to RT:</u>	12,351,110	13,962,557	1,587,015	0	0	0	27,900,682
102105.1(d)(2)(B), 102205(b)(4)	<u>FY 11 Funds Provided Under Contract:</u>	0	0	0	1,680,698	971,400	596,633	3,248,731
102105.1(d)(2)(C), 102205(b)(5)	<u>FY 11 Other Local Funds</u>	0	0	0	0	0	0	0
102105.1(d)(2)	<u>Total Financial Contribution:</u>	22,984,149	26,456,821	2,953,273	3,616,029	2,541,015	3,722,470	62,273,758
102105.1(d)(2)	<u>Proportionate Financial Contribution:</u>	36.91%	42.48%	4.74%	5.81%	4.08%	5.98%	100.00%
<b>Voting Calculation</b>								
		<u>City of Sacramento</u>	<u>County of Sacramento</u>	<u>Rancho Cordova</u>	<u>Citrus Heights</u>	<u>Folsom</u>	<u>Elk Grove</u>	<u>Totals:</u>
102105.1(d)(1)	<u>Incentive Shares (5 for member jurisdictions)</u>	5	5	5	0	0	0	15
102105.1(d)(2)	<u>Financial Contribution Shares (Proportionate Financial Share x Remainder of 100 shares):</u>	31.3720	36.1120	4.0310	4.9357	3.4683	5.0810	85.0000
102105.1(d)(3)	<u>Total Shares:</u>	36.3720	41.1120	9.0310	4.9357	3.4683	5.0810	100.0000
102105.1(d)(4)(i)	<u>Shares After Rounding:</u>	36	41	9	5	3	5	99
102105.1(d)(4)(i), 102105.1(d)(4)(ii)	<u>Share Adjustment (To Ensure 100 Shares):</u>	36	42	9	5	3	5	100
102105.1(d)(7)	<u>Distribution of Shares Among Members (Assuming All Members Present to Vote):***</u>							
	Member 1	9	14	9	5	3	5	
	Member 2	9	14	9	5	3	5	
	Member 3	9	14	N/A	N/A	N/A	N/A	
	Member 4	9	N/A	N/A	N/A	N/A	N/A	
	Member 5	N/A	N/A	N/A	N/A	N/A	N/A	
	<u>Total Votes:</u>	36	42	9	5	3	5	100

\* In addition to the funding sources set forth below, RT projects following funds for operating purposes: \$26,367,143 - Measure A

\*\* Population as measured by the population statistics used by SACOG to allocate TDA funds for the same fiscal year for which the budget is adopted.

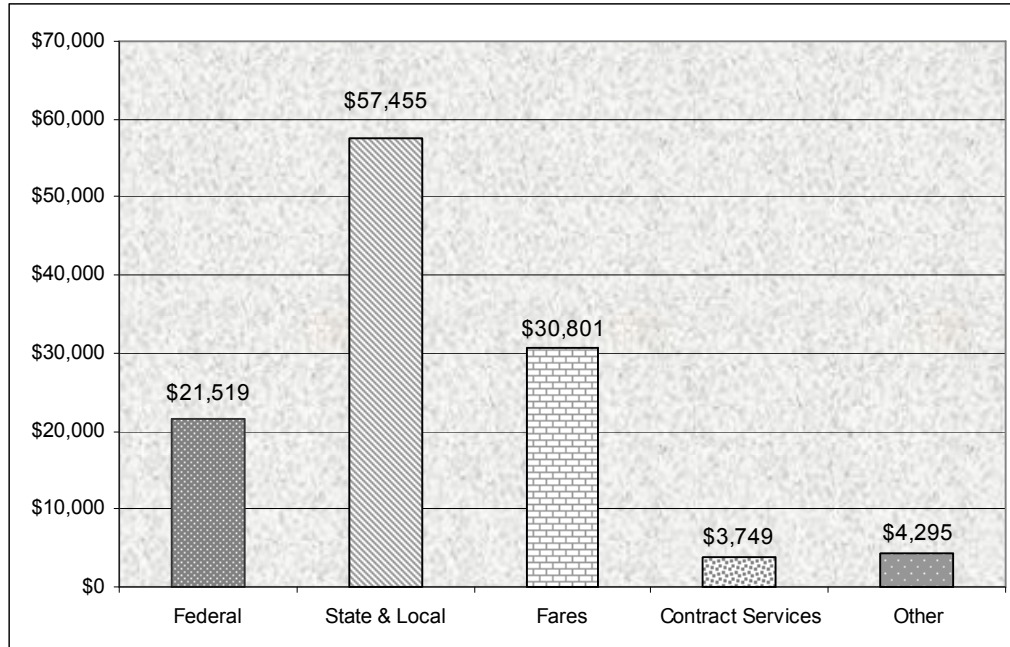
\*\*\* If, in any vote allocation, any member would have more than 15 votes, that jurisdiction will be given an additional seat and the votes will be reallocated to the larger number of members.



## Revenues

### Operating Revenue by Funding Source

(Dollars in Thousands)



	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Projected	FY 2011 Proposed	FY 2010 to FY 2011 Variance	FY 2010 to FY 2011 Percent
Federal	\$ 21,426	\$ 30,309	\$ 31,716	\$ 31,214	\$ 21,519	\$ (9,695)	(31.1%)
State & Local	84,558	70,725	56,394	51,418	57,455	6,037	11.7%
Fares	29,866	32,571	41,000	33,072	30,801	(2,271)	(6.9%)
Contract Services	4,732	4,311	3,773	3,570	3,749	179	5.0%
Other	12,294	3,409	4,146	3,849	4,295	446	11.6%
<b>Revenue</b>	<b>152,876</b>	<b>141,325</b>	<b>137,029</b>	<b>123,123</b>	<b>117,819</b>	<b>(5,304)</b>	<b>(4.3%)</b>
Carryover (Surplus)	-	-	3,770	5,883	-	(5,883)	(100.0%)
<b>Total Revenue</b>	<b>\$ 152,876</b>	<b>\$ 141,325</b>	<b>\$ 140,799</b>	<b>\$ 129,006</b>	<b>\$ 117,819</b>	<b>\$ (11,187)</b>	<b>(8.7%)</b>

## Revenue cont.

### Federal Funding

This category includes formula-based allocations to RT from the federal government. Each year Congress authorizes the appropriation and the Federal Transit Administration allocates the dollars to RT. RT can use the funds for operating, planning, and capital, subject to specific regulations.

- The FY 2011 Budget proposes \$21.5 million in federal funding, a decrease of \$9.7 million (-31.1%) from the FY 2010 Projected Budget (\$31.2 million).
- This reflects a decrease in Federal Stimulus Funding (ARRA) of \$7.2 million and a decrease in Section 5307 Urbanized Area Formula of \$2.5 million.
- Federal stimulus funds received in FY 2009 and in FY 2010 are not projected for FY 2011. This will result in a \$7.2 million reduction in FY 2011.
- Section 5307 Urbanized Area Formula funds will also decline by \$2.5 million.

### State and Local Funding

This category includes formula-based allocations to RT from state and local government sales taxes. RT receives funding from the California Transportation Development Act Local Transportation Fund (TDA-LTF), the Transportation Development Act State Transit Assistance Program (TDA-STA), and Sacramento County Measure A.

- The FY 2011 Budget proposes \$57.5 million in state and local funding revenue, an increase of \$6.0 million (11.7%) from the FY 2010 Projected Budget (\$51.4 million).
- This reflects flat Measure A revenue from FY 2010 Projected, a decrease in the LTF funding of \$4.7 million, and an increase in STA revenue of \$11.1 million.
- Based on Sacramento Area Council of Governments (SACOG) projection for sales tax revenue, the FY 2010 projected receipts were reduced by 10%, bringing the total year-to-year reduction in LTF to 18.8%. The additional impact in dollars is estimated to be a decline by \$2.6 million in FY 2010, with a subsequent decline of 14% in FY 2011 estimated at \$3.9 million, for an additional two-year decline of \$6.5 million from LTF alone.
- As a result of Governor Schwarzenegger's approval of gas tax swap legislation (AB X8 6 and AB X8 9), State Transit Assistance (STA) funding increased by 11.1 million in FY 2011.

### Fares

This category includes rider monies deposited in the fare box and the sale of tickets and passes.

- The FY 2011 Budget proposes \$30.8 million in fare revenue, a decrease of \$2.3 million (-6.9%) from the FY 2010 Projected Budget (\$33.1 million).
- This reflects a decrease in cash farebox revenue and prepaid sales of \$2.3 million due to service cuts of approximately 22% and also as result of the reduction in ridership.

## Revenues, cont.

- RT ridership and fare revenue have been adversely affected by the downturn in the economy, along with state furloughs and high unemployment. Fare revenue is projected to be approximately \$7.5 million below the FY 2010 adopted budget.

## Contract Services

This category includes contracts with the cities of Citrus Heights, Elk Grove, and Folsom. These cities purchase RT transit services.

- The FY 2011 Budget proposes \$3.7 million in Contracted Services revenue, an increase of \$0.2 million (5.0%) from the FY 2010 Projected Budget (\$3.6 million).
- This reflects an increase in Folsom contract revenue of \$0.5 million due to a change in billing methodology. Operating expenses in the same amount offset this increase elsewhere in this budget.
- In addition, there is a decrease in the Citrus Heights contract of \$0.3 million due to a reduction in LTF funding in FY 2011.

## Other

This category includes investment income, commercial real estate leases, advertising income, bus book sales, fare evasion fines, promotional item sales, photo identification activities and parking revenue.

- The FY 2011 Budget proposes \$4.3 million in other revenue, a increase of \$0.4 million (11.6%) from the FY 2010 Projected Budget (\$3.7 million).
- An increase in Investment income of \$0.1 million.
- An increase in Park & Ride Parking revenue of \$0.4 million.
- A decrease in Miscellaneous income of \$0.1 million.

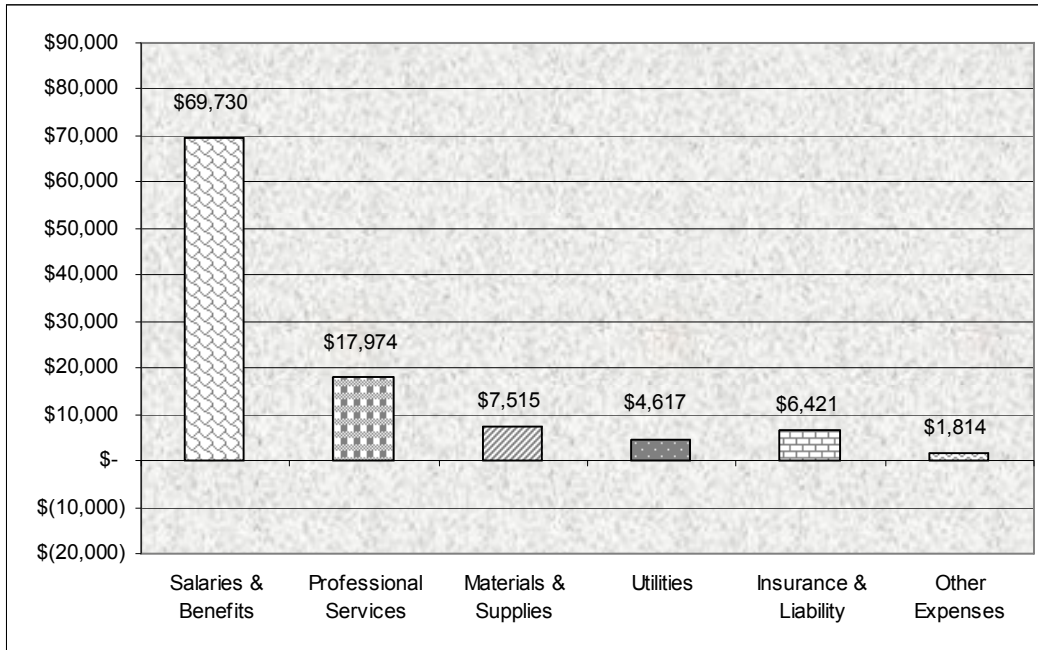
## Carryover

This category includes carryover surpluses from year to year. There is a carryover surplus of \$5.9 million in FY 2010.

## Expenses

### Operating Expenses by Expense Category

(Dollars in Thousands)



	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Projected	FY 2011 Proposed	FY 2010 to FY 2011 Variance	FY 2010 to FY 2011 Percent
Salaries & Benefits	\$ 92,720	\$ 89,845	\$ 89,866	\$ 92,116	\$ 69,730	\$ (22,386)	(24.3%)
Unrealized FY10 union concessions	-	-	-	-	(2,331)	(2,331)	NA
Professional Services	25,071	25,643	23,378	22,091	17,974	(4,117)	(18.6%)
Materials & Supplies	10,817	9,848	9,162	9,092	7,515	(1,577)	(17.3%)
Utilities	5,550	5,545	5,574	5,432	4,617	(815)	(15.0%)
Insurance & Liability	11,159	7,104	10,363	10,363	6,421	(3,942)	(38.0%)
Other Expenses	2,132	2,054	2,456	1,991	1,814	(177)	(8.9%)
<b>Expense</b>	<b>\$ 147,449</b>	<b>\$ 140,039</b>	<b>\$ 140,799</b>	<b>\$ 141,085</b>	<b>\$ 105,740</b>	<b>\$ (35,345)</b>	<b>(25.1%)</b>

Estimated Shortfall at June 30, 2010

(12,079)

FY 2010 Carryover Expense

12,079

**Total Expenses**

**\$ 129,006 \$ 117,819**

## Expenses, cont.

### Salaries & Benefits

This category includes payroll and benefits for all positions authorized by the Board of Directors. It accounts for wages, overtime, pension, dental, medical, FICA, vision and all other RT-paid employee benefits.

- The FY 2011 Budget proposes \$69.7 million for salaries and benefits, a decrease of \$20.1 million (-22.3%) from the FY 2010 Projected Budget (\$89.8 million).
- This proposed budget decrease in salaries and benefits of \$20.1 million includes the following: management and administrative layoffs of \$5.1 million, labor reductions in the Operations Division due to service cuts of \$6.7 million, Labor union concessions of \$6.2 million, and savings from retirement of approximately \$2.1 million.
- In addition, the District has implemented the following labor cost reductions: an 18-month salary freeze, a hiring freeze, eliminating unfilled positions, 21% service reduction, and the elimination of all contract, temporary, and intern positions.

### Unrealized FY 2010 Union Concessions

This category represents FY 2010 labor union concessions for ATU and IBEW that were not realized in FY 2010 due to two unions still in negotiations. As soon as the contract negotiations are complete with zero base assumption for FY 2010 and FY 2011 this amount will be reclassified to Salaries & Benefits expense category accounts as a reduction to the corresponding labor and fringe accounts.

### Professional Services

This category includes: purchased transportation (Paratransit) to comply with the Americans with Disabilities Act (ADA), transit security, equipment maintenance, facilities maintenance, attorney fees, and services provided by outside consultants.

- The FY 2011 Budget proposes \$18.0 million for Professional Services, a decrease of \$4.1 million (-18.6%) from the FY 2010 Projected Budget (\$22.1 million).
- This reflects a decrease in Security Services of \$1.2 million, and a decrease in purchased transportation (Paratransit) of \$2.8 million.

### Materials and Supplies

This category includes fuel, bus and light rail parts, small maintenance tools and equipment, cleaning supplies, printing materials, and general office supplies.

- The FY 2011 Budget proposes \$7.5 million for materials and supplies, a decrease of \$1.6 million (-17.3%) from the FY 2010 Projected Budget (\$9.1million).
- This reflects a decrease in cleaning supplies, office supplies, ticket printing and other supplies of \$0.2 million, as well as other costs associated with the service reduction including Fuel, CNG, Consumables, Tires, and Parts are decreased by about \$1.4 million.

## Expenses, cont.

### Utilities

This category includes electricity, water, gas, refuse, and telephone for bus, light rail, and administrative facilities.

- The FY 2011 Budget proposes \$4.6 million for Utilities, a decrease of \$0.8 million (-15.0%) from the FY 2010 Projected Budget (\$5.4 million).
- This reflects a decrease in Light Rail Traction costs of \$0.8 million.

### Insurance and Liability

This category includes: premiums, claims, and attorney fees related to personal liability insurance, property damage insurance, worker's compensation claims, and commercial insurance for amounts in excess of self-insured amounts.

- The FY 2011 Budget proposes \$6.4 million for casualty and liability insurance, a decrease of \$3.9 million (-38.0%) from the FY 2010 Projected Budget (\$10.4 million).
- This reflects a decrease in PLPD accrual of \$1.4 million and a decrease in the workers comp accrual of \$2.4 million due to a reduction in work force of approximately 200 employees.

### Other

This category includes, but is not limited to, travel and training, seminars, dues and subscriptions, awards and ceremonies, building leases, equipment leases, taxes, freight, advertising, legal notices, and bad debt.

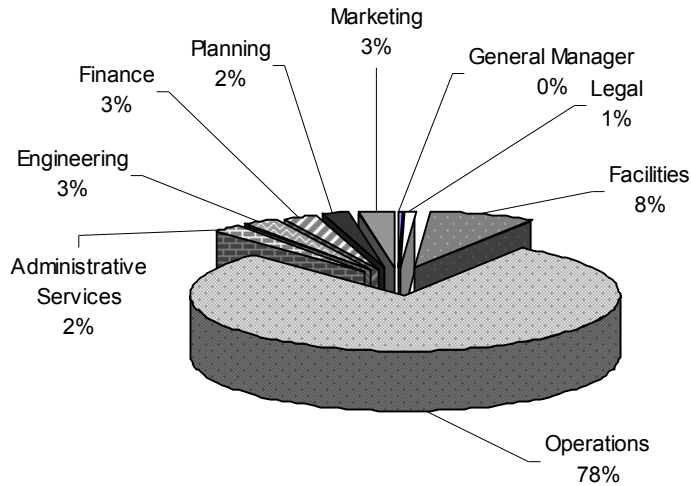
- The FY 2011 Budget proposes \$1.8 million for other expenditures, a decrease of \$0.2 million (-8.9%) from the FY 2010 Projected Budget (\$2.0 million).
- This reflects a decrease in Dues and Subscriptions, Events and Sponsorship, travel expenses, Awards and Ceremonies and the Employee Assistance Program.

### Carryover

This category includes carryover deficits from year to year. There is an estimated shortfall of \$12.1 million in FY 2010 carried to FY 2011 as part of the 18 Month Re-Balancing plan.

## Positions

The Fiscal Year 2011 Budget proposes 901 Board authorized positions, a reduction of 303 positions from the Fiscal Year 2010 Adopted Budget (1,204 positions). Out of 901 authorized positions, 894 positions are fully funded and 7 positions are partially funded in the Proposed Fiscal Year 2011 Budget.



Division	FY 2008 Budget	FY 2009 Budget	FY 2010 Budget	FY 2011 Funded
General Manager	7	6	6	2
Legal	10	10	10	9
Facilities	94	95	95	71
Operations	934	933	905	708
Administrative Services	33	30	30	22
Engineering	46	44	44	24
Finance	32	32	32	23
Planning	43	43	42	16
Marketing	36	40	40	26
<b>Total</b>	<b>1,235</b>	<b>1,233</b>	<b>1,204</b>	<b>901</b>

## Capital Improvement Plan

This following table represents the Capital Budget spending plan for the FY 2011 Operating Budget for the projects listed. The full five-year CIP will be adopted by a separate Board action and will cover capital funding priorities between fiscal year 2011 and 2015, and beyond to 2041.

The FY 2011 Budget includes projects focused on the following capital priorities:

### System Expansion:

- South Sacramento Phase 2 light rail extension
- Green Line to the River District (GL-1)

### Fleet Program:

- UTDC Light Rail Vehicle Retrofit

### Infrastructure Program:

- Light Rail Crossing Enhancements

### Facilities Program:

- Bus Maintenance Facility #2 (Phase 1)

### Transit Technologies Program:

- Light Rail Station Video Surveillance and Recording System

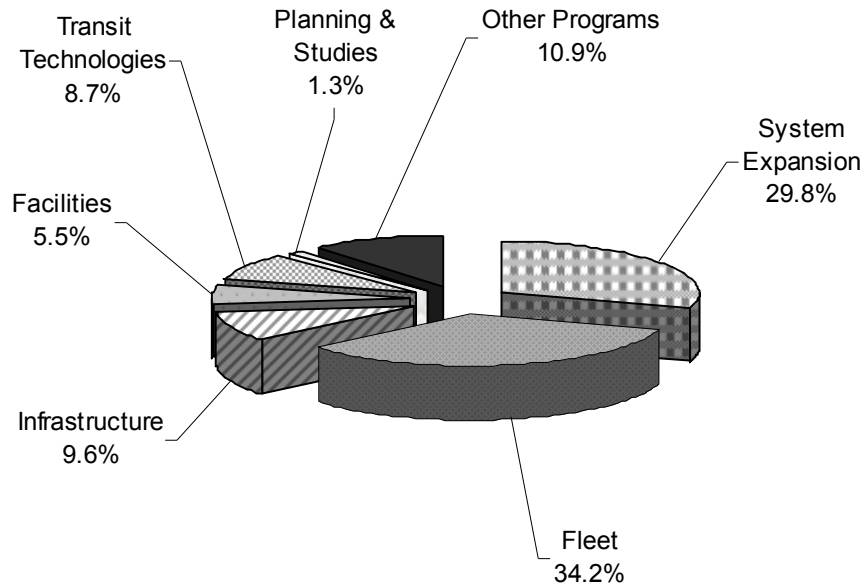
## Impact of Capital Improvements on Operating Budget

Capital projects approved in the current year budget impact future operating and capital budgets as follows:

1. Capital projects completed in the current year will require ongoing maintenance and, in case of new service lines, additional and ongoing operating costs.
2. Capital projects that are not completed in the current year will require additional capital funding that may require balancing operating funding to meet fiscal constraints.
3. Capital projects that are not completed in the current year will affect future years' budgets with increased operating costs in the year of completion. Future ongoing operating and maintenance costs are projected using current year baseline dollars.



### Capital Improvements by Category



(Dollars in Thousands)

Category	FY 2011	
	Proposed	
System Expansion	\$ 5,713	29.8%
Fleet	6,540	34.2%
Infrastructure	1,840	9.6%
Facilities	1,048	5.5%
Transit Technologies	1,675	8.7%
Planning & Studies	250	1.3%
Other Programs	2,082	10.9%
<b>Total</b>	<b>\$ 19,148</b>	<b>100%</b>

## Capital Improvement FY 2011 Funding Additions

Program	Project Name	Tier	Funded Through FY 2010	FY 2011 Budget Funding	Future Funding Additions	Total Project Cost Through FY 2040
<b>System Expansion Programs</b>						
410	South Sacramento Phase 2 Light Rail Extension	I	\$ 55,234,122	\$ 5,713,141	\$ 209,052,737	\$ 270,000,000
	<b>System Expansion Total</b>		<b>55,234,122</b>	<b>5,713,141</b>	<b>209,052,737</b>	<b>270,000,000</b>
<b>Fleet Programs</b>						
R085	UTDC Retrofit	I	7,057,612	3,551,331	2,991,057	13,600,000
P005	Paratransit Vehicle Replacement	I	3,290,685	2,811,331	291,197,984	297,300,000
B041	Neighborhood Ride Hybrid Vehicle Replacement		1,539,591	177,000	-	1,716,591
	<b>Fleet Program Total</b>		<b>11,887,888</b>	<b>6,539,662</b>	<b>294,189,041</b>	<b>312,616,591</b>
<b>Infrastructure Programs</b>						
4017	Bus Stop Improvement Program	I	286,883	285,313	4,756,609	5,328,805
B017	Citrus Heights Bus Stop Improvements	I	-	793,750	706,250	1,500,000
645	Major LRT Station Rehabilitation		5,349,535	120,878	43,113,869	48,584,282
New	Bus Lot Improvements		-	640,000	-	640,000
	<b>Infrastructure Program Total</b>		<b>5,636,418</b>	<b>1,839,941</b>	<b>48,576,728</b>	<b>56,053,087</b>
<b>Facilities Programs</b>						
715	Bus Maintenance Facility #2 (Phase 1)	I	20,457,601	500,000	4,258,332	25,215,933
F010	Parking Lot Pilot Program	I	70,000	80,000	-	150,000
4011	General Facilities Improvements		2,202,619	58,600	19,314,901	21,576,120
R175	Watt Ave. Station Improvements		230,833	(20,478)	-	210,355
New	Enhancement of Emergency Power Generation		0	430,000	-	430,000
	<b>Facilities Program Total</b>		<b>22,961,053</b>	<b>1,048,122</b>	<b>23,573,233</b>	<b>47,582,408</b>
<b>Equipment Programs</b>						
G225	Non-Revenue Vehicle Replacement		728,940	-	23,256,060	23,985,000
	<b>Equipment Program Total</b>		<b>728,940</b>	<b>-</b>	<b>23,256,060</b>	<b>23,985,000</b>
<b>Transit Technologies Programs</b>						
G240	Additional Fare Vending Machines/Spares	I	50,000	1,150,000	-	1,200,000
New	LRT Video Surveillance System Upgrade		-	525,350	-	525,350
	<b>Transit Technologies Program Total</b>		<b>50,000</b>	<b>1,675,350</b>	<b>-</b>	<b>1,725,350</b>
<b>Planning / Studies</b>						
0580	Comprehensive Operational Analysis Study	I	31,408	250,000	-	281,408
	<b>Planning / Studies Total</b>		<b>31,408</b>	<b>250,000</b>	<b>-</b>	<b>281,408</b>
<b>Other Programs</b>						
G230	Certificates of Participation Payments	I	12,623,146	2,082,282	8,317,097	23,022,525
	<b>Other Programs Total</b>		<b>12,623,146</b>	<b>2,082,282</b>	<b>8,317,097</b>	<b>23,022,525</b>
<b>Total</b>			<b>\$ 109,152,975</b>	<b>\$ 19,148,498</b>	<b>\$ 606,964,896</b>	<b>\$ 735,266,369</b>

\* All project expenditures are subject to available funding.

## Capital Project 2011 Expenditure Plan

Program	Project Name	Tier	Expended Through FY 2010	FY 2011 Budget Expenditures	Future Expenditures	Total Project Cost through FY 2040
<b>System Expansion Programs</b>						
230	Northeast Corridor Enhancements (Phase 1)	I	\$ 23,654,047	\$ 3,033,380	\$ 7,812,573	\$ 34,500,000
F	Amtrak/Folsom Light Rail Extension	I	267,749,722	-	793,063	268,542,785
410	South Sacramento Phase 2 Light Rail Extension	I	10,181,546	12,070,000	247,748,454	270,000,000
402	Green Line Light Rail Extension		13,962,929	1,000,000	746,711,063	761,673,992
404	Green Line to the River District (GL-1)		7,994,621	29,537,046	6,349,215	43,880,882
008	Swanston Pedestrian Bridge	I	95,362	-	856,435	951,797
<b>System Expansion Total</b>			<b>323,638,227</b>	<b>45,640,426</b>	<b>1,010,270,803</b>	<b>1,379,549,456</b>
<b>Fleet Programs</b>						
771	Paratransit Vehicle Replacement (Up to 50)	0	4,546,575	449,890	-	4,996,465
660	Siemens LRV Retrofit Communication Kits	0	3,300,248	2,753	1,090	3,304,091
B005	CNG Bus Replacement (91 in 2008)	0	38,911,703	94,879	1,660,733	40,667,315
R085	UTDC Retrofit	I	5,582	2,100,000	11,494,418	13,600,000
651	Siemens Light Rail Vehicle Mid-Life Overhaul	I	7,134,501	2,811,911	-	9,946,412
B040	Neighborhood Ride Vehicle Replacement	I	1,444,692	633,717	8,811,591	10,890,000
B041	Neighborhood Ride Vehicle - Hybrid		4,173	727,344	808,074	1,539,591
P005	Paratransit Vehicle Replacement	I	904,858	3,397,310	292,997,832	297,300,000
R110	Siemens E & H Ramp Replacement	0	-	660,000	660,000	1,320,000
<b>Fleet Program Total</b>			<b>56,252,332</b>	<b>10,877,804</b>	<b>316,433,738</b>	<b>383,563,874</b>
<b>Transit Oriented Development</b>						
TD02	TOD Development 65th Street Station Reconfiguration	0	679,502	498	-	680,000
<b>Transit Oriented Development Total</b>			<b>679,502</b>	<b>498</b>	<b>-</b>	<b>680,000</b>
<b>Infrastructure Programs</b>						
4018	OCS/Substation Upgrades	0	79,541	4,459	-	84,000
990	Watt Avenue Grade Separation	0	2,307,495	-	236,565	2,544,060
R245	Downtown LR Station Enhancements	0	322,519	201,000	97,739	621,258
0534	13th & 16th St. LR Station Improvements	I	456,767	566,216	62,965	1,085,948
0578	Traction Power Upgrades	I	299,483	591,668	-	891,151
4017	Bus Stop Improvement Program	I	286,303	180,000	4,862,502	5,328,805
G035	Fiber/50-Fig Installation, Maintenance, & Repair	0	155,351	177,379	144,680	477,410
R280	Amtrak-Folsom Limited Stop Service	I	120,050	2,695,329	1,084,621	3,900,000
R010	Light Rail Crossing Enhancements	I	147,814	124,008	3,228,178	3,500,000
G236	West Citrus Overcrossing OCS Pole Relocation Phase 1	0	23,550	426,450	-	450,000
R071	A019 Instrument House Improvements	0	4,669	43,286	-	47,955
R170	K Street Streetscape Improvements	0	99,618	382	-	100,000
B017	Citrus Heights Bus Stop Improvements	II	-	300,000	1,200,000	1,500,000
<b>Infrastructure Program Total</b>			<b>4,303,160</b>	<b>5,310,177</b>	<b>10,917,250</b>	<b>20,530,587</b>
<b>Facilities Programs</b>						
1	G145	New Headquarters Building	0	-	-	-
4005	Butterfield/Mather Mills LR Station Rehabilitation	0	57,822	76,667	-	134,489
TE07	Transit Enhancements	0	174,886	45,375	-	220,261
4007	ADA Transition Plan Improvements	I	178,392	101,191	5,508,417	5,788,000
4011	Facilities Maintenance & Improvements	I	2,035,335	79,096	19,461,689	21,576,120
645	Major Light Rail Station Enhancements	I	5,175,602	74,389	43,334,291	48,584,282
715	Bus Maintenance Facility #2 (Phase 1)	I	14,157,601	5,552,700	5,505,632	25,215,933
F010	Parking Lot Pilot Program	0	70,000	80,000	-	150,000
<b>Facilities Program Total</b>			<b>21,849,638</b>	<b>6,009,418</b>	<b>73,810,029</b>	<b>101,669,085</b>
<b>Equipment Programs</b>						
G225	Non-Revenue Vehicle Replacement	I	727,097	3,840	23,254,063	23,985,000
<b>Equipment Program Total</b>			<b>727,097</b>	<b>3,840</b>	<b>23,254,063</b>	<b>23,985,000</b>

### Capital Project 2011 Expenditure Plan (cont.)

Program	Project Name	Tier	Expended Through FY 2010	FY 2011 Budget Expenditures	Future Expenditures	Total Project Cost through FY 2040
<b>Transit Technologies Programs</b>						
964	Trapeze Implementation (TEAMS)	0	1,498,204	566,008	552,506	2,616,718
2	G155 Farebox Collection / Smart Media Implementation	I	-	-	-	-
G240	Additional Fare Vending Machines/Spares	I	-	850,000	350,000	1,200,000
G045	LR Station Video Surveillance & Recording System	I	708,985	719,615	130,099	1,558,699
G105	Automated Vehicle Location System for Buses	I	-	386,000	1,158,887	1,544,887
H010	In-Service LR Vehicle Data Retrieval (Security/Maintenance)	II	608,756	432	1,794	610,982
<b>Transit Technologies Program Total</b>			<b>2,815,945</b>	<b>2,522,055</b>	<b>2,193,286</b>	<b>7,531,286</b>
<b>Transit Security &amp; Safety</b>						
R020	General Order 95 System Upgrade	I	-	375,000	-	375,000
R165	Ahern/12th Street Improvements	I	64,028	155,972	-	220,000
<b>Transit Security &amp; Safety Total</b>			<b>64,028</b>	<b>530,972</b>	<b>-</b>	<b>595,000</b>
<b>Planning / Studies</b>						
0580	TMP Downtown Network Implementation Study	I	144	281,264	-	281,408
PD09	Professional Development for RT Transit Planning Staff	I	25,088	17,986	-	43,074
<b>Planning / Studies Total</b>			<b>25,232</b>	<b>299,250</b>	<b>-</b>	<b>324,482</b>
<b>Other Programs</b>						
OPE2	Workforce Investment Technical Training	0	195,856	22,014	-	217,870
OPE3	Train the Trainer-Homeland Security	0	-	42,706	-	42,706
4024	General Construction Management Support Services	I	350,604	28,424	3,105,972	3,485,000
4025	General Engineering Support Services	I	313,816	9,903	1,899,970	2,223,689
G230	Certificates of Participation Payments	I	6,238,706	2,082,282	14,701,537	23,022,525
<b>Other Program Total</b>			<b>7,098,982</b>	<b>2,185,329</b>	<b>19,707,479</b>	<b>28,991,790</b>
<b>Total</b>			<b>\$ 417,454,143</b>	<b>\$ 73,379,769</b>	<b>\$ 1,456,586,648</b>	<b>\$ 1,947,420,560</b>

1 G145 New Headquarters Building: Trade-for-value only with no net expense to RT. Total estimated cost is \$14,100,000.

2 G155 Farebox Collection / Smart Media Implementation: To be fully funded by SACOG

\* All project expenditures are subject to available funding.